

NextGen 2026
Brussels from the Inside
17-18 November

**Beyond Succession:
The Future of Family
Businesses**



Day One - 17 November 2026

Location: Silversquare Europe. 35 Square de Meeûs, Brussels

11.00h | Registration

11.30h | Welcome & Introductions

12.00h | Inside EFB: Shaping the Future of Family Enterprise

Discovering the role of European Family Businesses and the opportunities for the next generation.

12.30h -13.30h | Lunch

14.30h | European Parliament: Meeting with MEP Fernando Navarrete Rojas and Moderated Q&A

Group Photo at the European Parliament and return to Silversquare.

16.00h | Coffee Break

16.30h | A family Business Story: Lessons Across Generations

Presentation by Fillipo Garrone, Corporate Finance Specialist at San Quirico S.p.A

18.00h | Chocolate Workshop at The Belgian Chocolate Makers

20.00h | Dinner



Day Two – 18 November

Location: Comet Meetings: Louise, Pl. Stéphanie 20, Brussels

09.00h | EY Presentation*

9.30h | The Policies Shaping Tomorrow's Family Businesses

Presentation by Darius Movaghar and Joana Peixinho, Policy Advisors at EFB.

From the Industrial Accelerator Act to the Business Transfers Recommendation and the Union of Skills. During this session we will discuss the current policies EFB is working on and how they impact family businesses.

10.30h | Coffee Break

11.00h | Making Ownership Visible

Presentation by Prof. Stefano Orioli, DBA candidate and Adjunct Professor at IE University (Q&A)

Drawing on a research collaboration between IE Business School and European Family Businesses, this session explores how ownership concerns travel into European policymaking, why a strong collective voice is what makes ownership visible, and how this generation can build on the work of those who came before. Because in a Europe whose competitiveness depends on long-term ownership, making ownership visible is no longer just a family matter — it is a European one.

Day Two – 18 November

Location: Comet Meetings: Louise, Pl. Stéphanie 20, Brussels

11.30h | Academic talk

By Prof. Rania Labaki, Full Professor of Finance and Family Business, Family Business Chair Director at EDHEC Business School

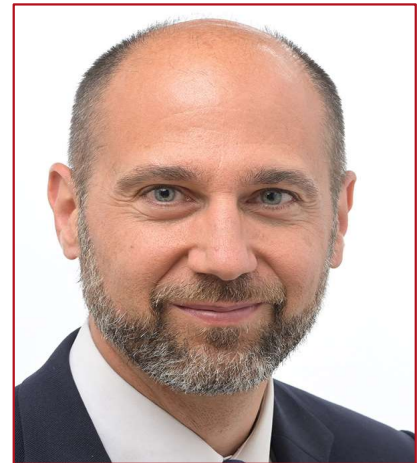
12.15h | Lunch

13.30 – 13.45 | Closing Reflections

OUR HOST

Fernando Navarrete, Member of the European Parliament

Fernando Navarrete is a Member of the European Parliament for the 10th legislature, elected in 2024. He serves as Deputy Coordinator for the European People's Party (EPP) in the Committee on Economic and Monetary Affairs (ECON) and as Coordinator for the EPP in the Subcommittee on Tax Matters (FISC).



With over two decades of experience in economic policy and financial regulation, Navarrete has held senior leadership positions at the highest levels of public administration and central banking. Before joining the European Parliament, he was Chief of Staff to the Governor of Banco de España, where he played a pivotal role in shaping the bank's strategy and gained deep insight into the workings of the Eurosystem and the Single Supervisory Mechanism.

Prior to that, he served as Secretary General of the Spanish Treasury, overseeing financial policy and debt management for the Spanish government. He had previously been Director General of the Instituto de Crédito Oficial (Spain's national development bank), where he played a key role in economic development initiatives.

Earlier in his career, he led the Economic and Public Policy Department at FAES, designing a policy agenda to address the aftermath of the Global Financial Crisis. He started his professional journey as an economist at Banco de España, where he monitored the national implementation of the European banking regulatory framework.

SPEAKERS

Prof. Rania Labaki, Full Professor of Finance and Family Business, Family Business Chair Director at EDHEC Business School

Dr. Rania Labaki is a globally recognized expert on what drives family enterprises beyond numbers—relationships, values, and long-term vision.

She is Full Professor of Finance and Family Business at EDHEC Business School, Director of the EDHEC Family Business Chair, and Family Business Fellow at Cornell University. She is also a trusted advisor of family SMEs, family offices, and large



family-controlled groups on issues such as next generation development, succession planning, governance design and financial decision-making. She has delivered keynotes and presentations in over 70 countries, addressing audiences from next-generation entrepreneurs to policymakers, including at the European Parliament. She served as academic expert for FBN-i for 8 years and as member of the FBN - International Next Generation Committee, in charge of the NxG international conferences design and content, next generation entrepreneurship awards, educational programs development and delivery, and other related activities.

Rania serves as Board Member of the Family Firm Institute, Editor of the Entrepreneurship Research Journal, and member of several editorial boards, advisory committees and boards of directors globally. She has designed numerous educational programs and events to family businesses and their stakeholders. Her work spans over 200 contributions in leading academic and media outlets, including Family Business Review, Harvard Business Review, Financial Times, and Forbes.